



Letter of Recommendation Doctoral Program at School of Business

Please return the completed form to:
Faculty of Economics and Business Administration
University of Iceland
Gimli, Sæmundargata, 101 Reykjavík, Iceland

A. Applicant Data

Surname _____ First name(s) _____

Date of birth (dd/mm/yyyy) _____ Email _____

B. References

We kindly ask you to give the above mentioned individual recommendation in relation to the PhD program. Please state how long you have known the applicant and in what context, emphasizing the applicant's strengths and weaknesses. Kindly address the applicant's ability to successfully complete this degree and his/her potential for success in the chosen career.

Please submit your recommendation as a short letter on a separate sheet. Guidelines provided below may be used for indicative purposes. Please be advised that your reference shall be treated with utmost confidentiality.

The recommendation form may be filled and returned to the address mentioned above.

	Excellent	Very Good	Good	Average and below average	Inadequate opportunity to observe
Background preparation and potential for PhD studies					
Knowledge of field					
Present ability at research					
Research potential					
Resourcefulness and initiative					
Motivation and diligence					
Communication skills - Oral and written					
Seriousness of purpose					
Problem solving abilities					
Overall ability					

Name (please print clearly): _____

Position: _____

Contact details: _____

Date: _____ Signature: _____